

Challenges of Project Management during Covid-19, a Case Study of a Government Project

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Abstract

The Covid-19 pandemic has significantly impacted people's lives, social, and economy. This paper aims to study the challenges of project management in New Normal conditions. A case study of a government project in Thailand is analysed, and data collection is conducted using in-depth interviews of a project manager, a project consultant and researchers. The results present some challenges of project management during Covid-19 which are classified into Scope management, Schedule management, Cost management, Resource & Quality management, and Communication & Stakeholder management. The the guidelines for responding to these challenges are provided in order to develop appropriate strategies to ensure successful project management during Covid-19.

Keywords: Project Management, Challenges, Success Factors, Covid-19